# GANADO UNIFIED SCHOOL DISTRICT

Strategic Plan 2024-2025

# **GUSD**

P.O.Box 1757 Ganado, Arizona 86505



# **GUSD Strategic Plan**

<u>Vision</u>: An educational community centered on students eager to learn and well-prepared for a diverse world.

<u>Mission</u>: Provide a high-quality education that prepares students to be lifelong learners honoring Dine culture.

### 1. Academic Excellence

Goal: Ganado Unified School District will provide challenging and inspiring academic experiences to improve student outcomes.

- 1.1 Staff will plan enriching and engaging experiences for students utilizing at least one half-day per month and/or after school to increase student motivation.
  - a. Academic Excellence Potential
    - i. Identify activities needed for academic excellence.
    - ii. Determine required time and resources.
  - b. Funding Sources
    - i. JOM (Johnson-O'Malley) funding.
    - ii. Incentives for students.
      - a. Funding for field trips for proficiency and highly proficient students.
      - b. Celebrating Student Success
  - c. Support for Intramural sports.

- 1.2 GUSD will increase the number of students earning special accolades upon promotion or graduation from each school.
  - a. Data Measurement for Student Growth
    - i. Identify data to measure student growth (e.g., grades, assessments)
      - ii. Set criteria for college applications and require FAFSA participation.
  - b. Attendance and Proficiency Metrics
    - i. Monitor attendance and proficiency levels.
    - ii. Establish standards for measuring academic success.
  - c. Community Involvement
    - i. Increase involvement with student groups.
    - ii. Define \*"Special Accolades" (e.g., Superintendent's List) to recognize achievements.
      - \*accolades defined: an award, honor, or expression of praise of approval.
- 1.3 GHS will increase the number of students eligible for the Chief Manuelito Scholarship by 5 students at the end of SY 24-25.
  - a. Student Expectations and Identification
    - i. Identify Potential Students
    - ii. Collaborate with all cohorts to assess student needs.
  - b. Support Systems
    - i. Develop a plan for academic support (e.g., tutoring).
    - ii. Create system of reminders for college application processes (FAFSA)
    - iii. Enhance utilization of promotion of higher education or vocational education through posters and flyers.
  - c. Recognition of Achievements
    - i. Acknowledge past achievement of former students
    - ii. Establish systems for awards or recognition for outstanding students.

## 2. Optimize Resources

Goal: Secure, allocate and prioritize funding to improve expertise, effectiveness and efficiency across the district. To become compliant with prior years' audit in various areas of deficiencies.

- 2.1 By the end of School-Year 2024-2025, the district will provide documents to the Auditors and or the Auditor General's office as requested to meet compliance with the District's deficiencies listing.
- a. Optimize Resources for Meeting Goals
  - i. Establish a timeline for certain processes and procedures
  - ii. Be familiar with who is responsible
  - iii. Implement accurate record and documentations on file
  - iv. Provide in-depth training on business purchasing procedures
  - v. Review procurement policies and processes thoroughly
- 2.2 By the end of School-Year 2024-2025, with Quarterly checks, the District will apply for funding for 'Priority Listing 1' as a stepping stone for further grants.
- a. Resource Allocation and Reporting
  - i. Establish Timelines for Priority Listing 1 for available resources
  - ii. Research grants for funding needs on priority listings
  - iii. Expedite partnerships with consultants and businesses to work on projects selected (including responsibilities and timelines)
- 2.3 By the end of School-Year 2024-2025, with Quarterly checks, the district will work with schools to create a baseline of resources such as library, grade-level and updated multicultural literature books to provide for teacher classrooms.
- a. Needs Assessment for books and Program Identification
  - i. Implement phonics programs and supplemental resources
  - ii. Update DIBELS assessment

- iii. Schedule Professional Development for programs needed
- 2.4 By the end of School-Year 2024-2025, the District will provide professional development four times for all staff on school planning days already allocated in the district calendar.
- a. Professional Development for Identified Targeted Training
  - i. PD tailored to specific school and or departmental needs.
  - ii. Global PD Strategies
  - iii. Explore global professional development (PD) strategies and resources
- b. Job Descriptions
  - i. Job description review with employees
  - ii. Revise as needed to reflect needed skills and responsibilities
- c. Other Areas of Need for staff
  - Wellness and Self-Care Initiatives
  - ii. Focus on mental and physical health well-being of staff
  - iii. Update and revise wellness policies to align with current best practices.

### 3. Culture and Climate

Goal: Improve visual, physical and environmental aspects of the district to provide a healthy, safe, and positive atmosphere for students, staff, and community members.

- 3.1 The District will conduct a school safety audit by the end of School-Year 2024-2025.
- a. Emergency Preparedness
  - Develop and complete an emergency plan by the end of the 1st Quarter.
  - ii. Conduct monthly Fire Drills

- iii. Implement Lockdown and Soft-Lockdown Drills
- iv. Organize Bus Evacuation Drills and Procedures required by the State
- v. Employee Active-Shooter Drill Training
- 3.2 Complete cultural audit district-wide to determine a baseline of cultural references in schools and departments.
  - a. Relationship Building Initiatives
    - Student to Staff
    - ii. Build relationships through team-building activities
    - iii. Identify areas for improvement: physical, social, and safe environments
  - b. Student to Student
    - i. Foster respect and open-communication
    - ii. Develop initiatives for staff to actively engage with students
  - c. Staff to Community
    - i. Encourage collaboration and partnerships with community members
    - ii. Promote staff involvement in community events and activities
  - d. Community to Staff
    - i. Build relationships through outreach and engagement with the community
    - ii. Enhance staff and community interactions through events
  - e. Additional Initiatives
    - i. Create cultural displays
    - ii. Develop a monthly calendar on relationship building
    - iii. Create a cultural sensitivity presentation
- 3.3 Secure Funds and Management Resources.
  - a. Staffing and Resource Allocation
    - i. Ensure adequate staffing needs for maintenance and security personnel
- 3.4 By the end of Fall 2024, the district will identify and secure funds for a long-term plan to manage school grounds and maintenance, i.e., weed-control, campus appearance, signage, paints.

- a. Maintenance Department planning
  - Scheduled Preventative Maintenance throughout the schoolyear.
  - ii. Establish monthly action steps in collaboration with business office.
  - iii. Update the maintenance plans to ensure tasks are complete

## 4. Community Engagement and Partnership

Goal: Build relationships with families, community members, and local community leaders to strengthen supports and provide opportunities for students and staff.

- 4.1 By the end of the first quarter, a baseline data for the number of parents and guardians of GUSD students will be shared with all schools.
  - a. Community Engagement Reporting
    - i. Number of attendees at various school-events
    - ii. Data and survey collections
    - iii. Utilize various media formats to promote events
  - b. Parent Involvement Initiatives
    - i. Event sign-in sheets
    - ii. Create a centralized parent resource center on campus.
- 4.2 By the end of School-Year 2024-2025, the District will create a database of resources in the community to support the establishment of partnerships.
  - a. Outreach Initiatives
    - i. Develop various outreach resources (to target family's needs)
    - ii. Engage with local entities, vendors, and community partners
    - ii. Tracking community engagement efforts
    - iv. Consider a hub for posting resources and information for both parents and community at various locations.

- b. Parent Involvement Initiatives
  - i. Event sign-in sheets
  - ii. Create a centralized parent resource center on campus.
- c. Other Areas of Need for staff
  - i. Playground
    - a. Policies and guidelines
    - b. Review and create policies related to community spaces and playground usage
- 4.3 In School-Years 2024-2025 and 2025-2026, the District will increase the number of parents, guardians, and relatives that attend a district or partner hosted event by 10% as measured by attendance sheets and or surveys.
  - a. Consistency of Reporting
    - i. Data consistency in collection
    - ii. Develop a plan to ensure consistency of how the data in collected (i.e., surveys)
  - b. Parent Coordination and Events
    - i. Parent coordinator to oversee event efforts
    - ii. Plan common events to enhance parental involvement
  - c. Incentives, Initiatives, and Grants
    - i. Identify grants for incentives (i.e., foods, promotional items) to enhance participation
    - ii. Identify a Parent Resource Center location

# CENTERED

EMPOWERE!

# FUTURE

# LIFELONG

- Financially Literate
- **Problem Solver**
- Self Confident
- Critical Thinker

Communicator

Time-Management

Self-Advocacy

Respectful

Engaged

Self Confident

Collaborative

Adaptable

- Honest
- Reflective

Patient

Resilient



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